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OPERATIONAL ACTIVITIES OF THE UNITED NATIONS FOR INTERNATIONAL DEVELOPMENT COOPERATION: REPORTS OF THE EXECUTIVE BOARDS OF THE UNITED NATIONS DEVELOPMENT PROGRAMME/UNITED NATIONS POPULATION FUND, THE UNITED NATIONS CHILDREN'S FUND AND THE WORLD FOOD PROGRAMME

Report of the Executive Board of the World Food Programme

Addendum*

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برنامج الأغذية العالمي
Programme Alimentaire Mondial
World Food Programme
Programa Mundial de Alimentos

Executive Board
First Regular Session

Rome, 21 - 23 January 1997

DECISIONS AND RECOMMENDATIONS OF THE FIRST REGULAR SESSION OF THE EXECUTIVE BOARD, 1997

Executive Board Bureau

President:	**Mr. Louis Dominici**	(France)
Vice-President:	**Mr. Atul Sinha**	(India)
Member:	**Ms. María Eulalia Jiménez**	(El Salvador)
Member:	**Ms. Mariann Kovács**	(Hungary)
Member:	**Mr. Melainine Moctar Neche**	(Mauritania)
Rapporteur:	**Ms. Maria Kadleciková**	(Slovakia)

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23 January 1997
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DECISIONS AND RECOMMENDATIONS

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DECISIONS AND RECOMMENDATIONS

Agenda

The Executive Board adopted the agenda as proposed (Annex I).

21 January 1997

Election of the Bureau of the Executive Board and appointment of the Rapporteur

In accordance with the rules of procedure and methods of work adopted by the Board in 1996, the Executive Board elected Ambassador Louis Dominici (France, list D) as President for a one-year term from the date of election.

The Board elected Mr. Atul Sinha (India, list B) as Vice-President. The representatives of Mauritania, Mr. Melainine Moctar Neche (list A); of El Salvador, Ms. María Eulalia Jiménez (list C); and of Hungary, Ms. Mariann Kovács (list E) were elected members of the Bureau, as representatives of the other three WFP electoral lists.

In keeping with the established methods of work, the Board appointed Ms. Maria Kadleciková (Slovakia) Rapporteur of the First Regular Session of 1997.

21 January 1997

1997/EB.1/1

Re-appointment of the Executive Director of the World Food Programme

Having considered the re-appointment of the Executive Director of the World Food Programme in accordance with paragraph 16(b) of the General Regulations of the Basic Documents of the World Food Programme, the Executive Board decided to recommend to the Secretary-General of the United Nations and the Director-General of the Food and Agriculture Organization that Ms. Catherine Bertini be re-appointed to serve a second term as Executive Director of the World Food Programme.

21 January 1997

1997/EB.1/2 **Policy issues - Implications of the World Food Summit Plan of Action for WFP**

The Board endorsed and made the following comments and recommendations on the document presented by the Secretariat (WFP/EB.1/97/3):

The Board decided that the outcome of the World Food Summit must be central to the work of WFP. In the course of a rich debate, the Board affirmed, among others, that WFP focus on the role of women in food security, food purchasing in developing countries and advocacy for the hungry poor were key issues; it also highlighted the importance of inter-agency coordination, within the United Nations system.

On the basis of the discussions held at the present session, the Board requested, for its Third Regular Session (October 1997), a systematic analysis of the objectives established in the Summit Plan of Action and how, within WFP's mandate, its programmes, projects and other activities can contribute to achieving these objectives.

21 January 1997

1997/EB.1/3 **Resource and financial matters: Update of indirect cost rates**

Although several delegations still had questions and concerns on the cost measurement study and the proposed update of indirect support cost rates, the Board endorsed the proposals of the Secretariat, as follows:

a) The indirect support cost rates, to be applied for the period 1 January 1997 to 31 December 1997, will be as follows:

Indirect Support Cost Rates for 1997

Programme Category	Rates *(percent)*
Development/Rehabilitation/Disaster Preparedness	13.9
Protracted Relief Operations	7.1
Emergency Operations	6.0
Special Operations	11.9
Bilateral Services	
Commodity Procurement	4.0
Transport	4.5
Commodity Procurement and Transport	4.3

b) Any other bilateral services that may be requested will continue to be provided on a full-cost recovery basis. Likewise, the indirect support cost rate for JPOs will remain at the United Nations system-wide standard rate of 12 percent.

c) The Board indicated that the 1997 cost study should continue the effort to assess and quantify the impact of multilateral contributions and the benefit of readiness as well as review the categorization of costs as direct and indirect. Furthermore, the Secretariat was encouraged to continue improving the process of conducting and presenting the results of the cost study. The Secretariat was requested to submit a comparative table of projected and actual operational as well as support cost expenditures for the years 1994, 1995 and 1996 at the Annual Session of the Board in May 1997. The Secretariat was further requested to submit the proposed rate for 1998 at the Third Regular Session of the Board in 1997 and to adjust the scheduling of the cost study, improve the quality of the work measurement survey, as well as review the methodology to ensure that it is appropriate and corresponds to the needs of WFP.

d) Furthermore, the Board recommended that, for future sessions, information briefings on financial matters be organized well in advance to ensure an efficient participation of the delegates in the deliberations of the Board.

22 January 1997

1997/EB.1/4 **Country Programme - India**

The Board approved the Country Programme for India (WFP/EB.1/97/5/Add.1), endorsing the technical soundness of the document, but expressing concern about the level of resources that might be available through WFP. The Board took note of the preparation of a United Nations System Position Statement, equivalent to a Country Strategy Note (CSN), and invited the country office and the Government to vigilantly monitor priority activities, target groups and project areas as necessary.

21 January 1997

1997/EB.1/5 **Development project for Executive Board approval - Nicaragua 4515 (Exp.1)**

The Board approved project Nicaragua 4515 (Exp.1) - Assistance to pre-school and lower primary schoolchildren in depressed areas of Nicaragua (WFP/EB.1/97/6/Add.1) on the understanding that WFP and the Government will develop a strategy for the gradual phasing out of the project.

22 January 1997

1997/EB.1/6 **Development project for Executive Board approval - Syria 2418 (Exp.4)**

The Board approved project Syria 2418 (Exp.4) - Assistance to reforestation and range land management (WFP/EB.1/97/6/Add.2), noting that it represented the final phase of the project. The Board further stated that, because of the project's potential replicability, it would be interested in reviewing the lessons learned from a final evaluation.

22 January 1997

1997/EB.1/7 **Protracted refugee and displaced person project for Executive Board approval - PRO Angola 5602 (Exp.1)**

The Board approved PRO Angola 5602 (Exp.1) - Food assistance to displaced and war-affected persons (WFP/EB.1/97/7/Add.1) in the light of suggestions made by the intervening delegations.

22 January 1997

1997/EB.1/8 **Evaluation reports**

The Board took note of the following evaluation reports and endorsed the Secretariat's plan to continue integrating the lessons learned into the future work of WFP.

a) Egypt 3214 - Land development and settlement in the High Dam Lake area (WFP/EB.1/97/8/Add.1). The Board observed that the recommendations concerning environmental assessment and impact were already being acted upon.

b) India 2303 (Exp.2) - Rural development in the Krishna Basin command area, Karnataka (WFP/EB.1/97/8/Add.2). The Board indicated that the evaluation had provided a useful input to the India Country Programme (WFP/EB.1/97/Add.1).

c) Tunisia 4783 - Rural development in the mountainous regions of the North-West (WFP/EB.1/97/8/Add.3). The Board noted that many of the recommendations were already being implemented.

The Board decided that in future Executive Board sessions, evaluation items will be put on the agenda before discussion of new programmes, projects and operations.

22 January 1997

1997/EB.1/9 **Progress reports on approved development projects**

The Board took note of the progress report on project Panama 2796 (Exp.1) - Community development and food production in depressed areas (WFP/EB.1/97/9-A/Add.1), which had been in operation for two years or longer, and observed that the project will end on 31 December 1997.

22 January 1997

1997/EB.1/10 **Projects approved by the Executive Director, 1 July-31 December 1996**

The Board took note of the abstracts concerning the following projects approved by the Executive Director within her delegated authority:

Bangladesh 2197 (Exp.10) - Rural development programme (WFP/EB.1/97/9-B/Add.5)

Egypt 5586 - Support to natural resource management in the North-western desert (WFP/EB.1/97/9-B/Add.2)

Gaza 5761/Q - Support to social safety net programmes in the Gaza Strip (WFP/EB.1/97/9-B/Add.1)

Malawi 5782 - Enhanced food security through targeted food for work (WFP/EB.1/97/9-B/Add.3)

Zaire 5732 - Food security in Kinshasa (WFP/EB.1/97/9-B/Add.4)

22 January 1997

1997/EB.1/11 **Protracted refugee and displaced person projects (PROs) approved by the Executive Director, 1 July - 31 December 1996**

The Board took note of the abstracts on the following PROs approved by the Executive Director within her delegated authority:

Algeria 4155 (Exp.6) - Food assistance to vulnerable groups among western Saharan refugees (WFP/EB.1/97/9-C/Add.1)

Bangladesh 5329 (Exp.1) - Assistance to Myanmar refugees (WFP/EB.1/97/9-C/Add.4)

Djibouti 4960 (Exp.2) - Food assistance to Ethiopian and Somali refugees returnees from Ethiopia (WFP/EB.1/97/9-C/Add.5)

Sri Lanka 5346 (Exp.3) - Assistance to Sri Lankan internally displaced persons (WFP/EB.1/97/9-C/Add.2)

Yemen 5771 - Food assistance for Somali refugees (WFP/EB.1/97/9-C/Add.3)

Zambia 5428 (Exp.2) - Food assistance for refugees from Angola and Zaire (WFP/EB.1/97/9-C/Add.6)

22 January 1997

1997/EB.1/12 **Budget increases approved by the Executive Director, 1 July-31 December 1996**

a) The Board took note of the approval of budget increases for the development projects listed in the report by the Executive Director (WFP/EB.1/97/9-D):

Madagascar 3936 - Primary school feeding

Mali 2231 (Exp.4) - Multipurpose rural development

Zambia 4756 - Vulnerable group feeding and institutional feeding

Sri Lanka 4521 - Improvements of minor irrigation schemes in four selected districts

Guyana 4889 - Multipurpose agricultural and community development project

Yemen 2453 (Exp.3) - Assistance to MCH centres

Yemen 4695 - Assistance to schools, institutes and kindergarten

b) The Board took note of the approval of budget increases for the PROs listed in the report by the Executive Director (WFP/EB.1/97/9-D/Add.1):

Djibouti 4960 (Exp.1) - Food aid to Ethiopian and Somali refugees

Mauritania 5413 (Exp.2) - Food aid to Malian refugees

Bangladesh 5329 - Assistance to Rohingya refugees from Myanmar

Iran 4161 (Exp.3) - Food assistance to Iraqi refugees

22 January 1997

1997/EB.1/13 **Summary of the work of the Third Regular Session of 1996 of the Executive Board**

The Board endorsed the Summary of the work of the Third Regular Session (WFP/EB.3/96/15) of the Executive Board and agreed to incorporate in the Summary of discussion of the current session the specific comments submitted in writing by the representative of the Netherlands.

23 January 1997

1997/EB.1/14 **Other business**

The Board recalled and then reaffirmed its decision on the Progress report on the state of WFP premises (1996/EB.3/31, 23 October 1996). It considered the efforts made by the Government of Italy in order to comply with the requirements of WFP. It also requested the Secretariat to keep the Board informed of any further developments on this matter.

23 January 1997

ANNEX I

AGENDA

1. *Adoption of the agenda*
2. *Election of the Bureau of the Executive Board and appointment of the Rapporteur*
3. *Policy issues - Implications of the World Food Summit Plan of Action for WFP*
4. *Resource and Financial matters: Update of indirect cost rates*
5. *Country Programmes*
6. *Development projects for Executive Board approval*
7. *Protracted refugee and displaced person projects for Executive Board approval*
8. *Evaluation reports*
9. *Reports submitted by the Executive Director*
   a) Progress reports on approved development projects
   b) Projects approved by the Executive Director, 1 July - 31 December 1996
   c) Protracted refugee and displaced person projects approved by the Executive Director, 1 July - 31 December 1996
   d) Budget increases approved by the Executive Director, 1 July - 31 December 1996
10. *Summary of the work of the Third Regular Session of 1996 of the Executive Board*
11. *Other business*
12. *Verification of the adopted decisions and recommendations*

ANNEX II

LIST OF DOCUMENTS

Provisional agenda item	Title of documents	Document symbol
1	Provisional agenda	WFP/EB.1/97/1
	Annotated provisional agenda	WFP/EB.1/97/1/Add.1 + Corr.1
3	Implications of the World Food Summit Plan of Action for WFP	WFP/EB.1/97/3
4	Update of indirect cost rates	WFP/EB.1/97/4
5	Country programmes (covering note)	WFP/EB.1/97/5
	- India	WFP/EB.1/97/5/Add.1 + Corr.1
6	Development projects for Executive Board approval (covering note)	WFP/EB.1/97/6
	- Nicaragua 4515 (Exp.1)	WFP/EB.1/97/6/Add.1
	- Syria 2418 (Exp.4)	WFP/EB.1/97/6/Add.2 + Corr.1
7	Protracted refugee and displaced person projects for Executive Board approval (covering note)	WFP/EB.1/97/7
	- Angola 5602 (Exp.1)	WFP/EB.1/97/7/Add.1
8	Evaluation reports (covering note)	WFP/EB.1/97/8
	- Terminal evaluation of project Egypt 3214	WFP/EB.1/97/8/Add.1
	- Interim evaluation of project India 2303 (Exp.2)	WFP/EB.1/97/8/Add.2
	- Interim evaluation of project Tunisia 4783	WFP/EB.1/97/8/Add.3
9 a)	Progress reports on approved projects (covering note)	WFP/EB.1/97/9-A
	- Panama 2796 (Exp.1)	WFP/EB.1/97/9-A/Add.1
9 b)	Projects approved by the Executive Director (covering note)	WFP/EB.1/97/9-B + Corr.1
	- Gaza 5761/Q	WFP/EB.1/97/9-B/Add.1
	- Egypt 5586	WFP/EB.1/97/9-B/Add.2
	- Malawi 5782	WFP/EB.1/97/9-B/Add.3
	- Zaire 5732	WFP/EB.1/97/9-B/Add.4
	- Bangladesh 2197 (Exp.10)	WFP/EB.1/97/9-B/Add.5

Provisional agenda item	Title of documents	Document symbol
9 c)	Protracted refugee and displaced person projects approved by the Executive Director (covering note)	WFP/EB.1/97/9-C
	- Algeria 4155 (Exp.6)	WFP/EB.1/97/9-C/Add.1
	- Sri Lanka 5346 (Exp.3)	WFP/EB.1/97/9-C/Add.2
	- Yemen 5771	WFP/EB.1/97/9-C/Add.3 + Corr.1
	- Bangladesh 5329 (Exp.1)	WFP/EB.1/97/9-C/Add.4
	- Djibouti 4960 (Exp.2)	WFP/EB.1/97/9-C/Add.5
	- Zambia 5428 (Exp.2)	WFP/EB.1/97/9-C/Add.6
9 d)	Budget increases to development projects approved by the Executive Director (covering note only)	WFP/EB.1/97/9-D + Corr.1
	Budget increases to protracted refugee and displaced person projects approved by the Executive Director (covering note only)	WFP/EB.1/97/9-D/Add.1
10	Summaries of the work of the Third Regular Session of 1996 of the Executive Board	WFP/EB.3/96/15
12	Decisions and recommendations of the First Regular Session of 1997 of the Executive Board	WFP/EB.1/97/12
	Other documents	
	Information for participants	WFP/EB.1/97/INF/1
	Revised list of documents	WFP/EB.1/97/INF/2/Rev.1
	Provisional timetable	WFP/EB.1/97/INF/3
	Offices and telephone numbers	WFP/EB.1/97/INF/4
	Revised list of participants	WFP/EB.1/97/INF/5/Rev.1
	Working methods and procedures of the Executive Board	WFP/EB.1/97/INF/6
	Proposed Financial Regulations	WFP/EB.1/97/INF/7
	Calendar of conferences and meetings of interest to WFP (January-December 1997)	WFP/EB.1/97/INF/8
	Situation on outstanding balance of commitments	WFP/EB.1/97/INF/9
	Information note on indirect support cost rates	WFP/EB.1/97/INF/10

ANNEX III

LIST OF PARTICIPANTS

Members of the Executive Board

Algeria:	Ms. H. Yahia-Cherif
Angola:	H.E. A.A. Ervedosa Abreu; Mr. J.A. Martins; Mr. K.K. Mateva
Bangladesh:	Mr. A. Akhtaruzzaman
Belgium:	H.E. R. De Clercq; Mr. P. Brandelard; Ms. J. Gentile
Brazil:	Mr. F.J. Marroni De Abreu
Burundi:	H.E. J.-B. Mbonyingingo; Ms. E. Kabushemeye-Ntamwana
Cameroon:	H.E. M.T. Kima
Canada:	Mr. M.G. Pilote; Ms. G. Saint-Cyr
China:	H.E. T. Zhengping; Mr. L. Zhengdong; Mr. Z. Zhongjun; Mr. Q. Sixi; Mr. L. Yutong
Cuba:	H.E. J. Nuiry Sánchez; Ms. A.M. Navarro
Denmark:	Mr. L.-H. Worsøe
El Salvador:	Ms. M.E. Jiménez; Mr. E. Vides
Ethiopia:	Mr. R. Gebrehiwot
France:	H.E. L. Dominici; Mr. J.-L. Rysto
Germany:	H.E. G. Massmann; Mr. G. Bonnet; Mr. K.G. Dilg; Mr. H. Wächter; Mr. G. Roscher; Mr. W. Monigatti
Haiti:	Ms. S. Percy
Hungary:	Ms. M. Kovács
India:	Ms. S.J. Das; Mr. R.R.C. Mital; Mr. A. Sinha; Mr. A. Garg
Indonesia:	Mr. H.S. Husen; Mr. I.N. Ardha; Mr. Uu Suhadi Mawardana
Islamic Republic of Iran	H.E. M.S. Nouri-Naeeni; Mr. M. Ebrahimi
Italy:	H.E. A. Pugliese; Mr. R. Palmieri; Mr. F. Ginocchio
Japan:	Mr. H. Watanabe
Jordan:	H.E. S. Masarweh; Mr. A. Arabyat
Mauritania:	Mr. M.S.O. Merzoug; H.E. M.O. Moctar Neche; Mr. T.O.Mohamed Ahid; Mr. M. O.Abidine Sidi
Mexico:	H.E. M.Moya Palencia; Mr. J. Robles-Aguilar
Netherlands:	Mr. E.J.N. Brouwers; Ms. H. van Gulik
Nigeria:	Mr. B.M. Ukpong
Norway:	Mr. A. Danevad
Paraguay:	Mr. R.R. Inchausti Valdez
Senegal:	H.E. M. Balla Sy; Mr. A. Diouf
Slovakia:	Ms. M. Kadleciková; Mr. L. Micek
Switzerland:	Mr. H.-F. Morand; Mr. T. Erni; Mr. G.N. Marincek

Tunisia:	H.E. S. Hamdi; Mr. A. Ben Ajmia; Mr. J. Abdelmajid
United Kingdom:	Mr. I. Simons; Mr. D. Sands Smith
United States of America:	Ms. J. Markunas; Ms. M.T. Chambliss; Mr. T.A. Forbord; Ms. L. Conner; Mr. T. Lavelle; Mr. D. Sheldon

Observer States

Albania:	H.E. P. Pasko
Argentina:	Ms. M.C. Ferrari
Australia:	Ms. C. Walker
Austria	Mr. E. Zimmerl
Bolivia:	Mr. A.G. Quint
Burkina Faso:	H.E. B. Damiba; Mr. C. Kiemtoré
Cape Verde:	Mr. E.J. Lima Barros Silva
Chad	Mr. M. Bamanga Abbas
Chile:	H.E. P.A. Medrano Rojas
Congo:	Mr. P. Boko-Missakala
Costa Rica:	Mr. D. Edwards; Ms. Y. Gago
Democratic People's Republic of Korea:	Mr. S.C. Yun
Finland:	Ms. P.-L. Kyöstilä
Georgia:	H.E. B. Tavartkiladze
Ghana:	Mr. M.I. Seidu
Greece:	Mr. D. Kyvetos
Permanent Observer of the Holy See:	H.E. Mons. Alois Wagner; Mr. V. Buonomo; Mr. L. Bernardi; Mr. G. Tedesco
Ireland:	Mr. D. Beehan
Israel:	Mr. R. Morav
Kenya:	Mr. P.K. Chepkwony; Mr. J.K. Boinnet
Lesotho:	Mr. T. Khalema
Malaysia	Mr. K.M. Tahir; Mr. A.G.A. Tambi
Morocco:	Mr. A. Afailal; Mr. A. Arifi
Mozambique:	Mr. A. Sigauque
Nicaragua:	H.E. H. Carrión; Mr. B. Lugo; Mr. C. Ponce
Panama:	Mr. H. Maltez
Peru:	Mr. P. Paredes
Romania:	Mr. G. Apostoiu; Mr. M. Dobre
Spain:	Mr. J. Piernavieja Niembro
Sri Lanka:	H.E. U. Pethiyagoda; Mr. R.D.S. Kumararatne
Sweden:	Mr. S. Berggren; Ms. B. Karlström Dorph
Syrian Arab Republic:	Mr. Q. Muqdad; Mr. A. Farouk; Mr. H. Khaddour
The Former Yugoslav Republic of Macedonia:	Mr. R. Blazevski

Thailand:	Mr. P. Korsieporn
Turkey:	Mr. A.N. Koru
Uganda:	Mr. W.A. Sakira
United Republic of Tanzania:	Mr. J.K. Mhella
Viet Nam:	Ms. P.T. Cúc
Yemen:	Mr. A. Al-Hawri
Zimbabwe:	Mr. B. Mugobogobo

Other observers

Associate Member of FAO

EC:	Mr. L. Delgado Sancho; Mr. T. Peyker

United Nations, specialized agencies and its organizations

FAO:	Mr. H.W. Hjort; Mr. G. Landart; Ms. B. Huddleston; Mr. C. Santana
ILO:	Mr. W. Schiefelbusch
UNESCO:	Ms. A. Bouya
WHO:	Ms. M. Mokbel Genequand
IFAD:	Mr. A. Rahman
UNHCR:	Mr. A. Ramirez

Non-governmental organizations

Caritas Internationalis:	Ms. P. Wohlrab; Mr. E. Hartmans
International Federation of Agricultural Producers	Ms. G. Pelá

برنامج الأغذية العالمي

Programme Alimentaire Mondial

World Food Programme

Programa Mundial de Alimentos

Executive Board
Second Regular Session

Rome, 24 - 26 March 1997

DECISIONS AND RECOMMENDATIONS OF THE SECOND REGULAR SESSION OF THE EXECUTIVE BOARD, 1997

Executive Board Bureau

President:	Mr. Louis Dominici	(France)
Vice-President:	Mr. Atul Sinha	(India)
Member:	Ms. Maria Eulalia Jimenez	(El Salvador)
Member:	Ms. Mariann Kovács	(Hungary)
Member:	Mr. Melainine Moctar Neche	(Mauritania)
Rapporteur:	Mr. Abdeljelil Ben Ajmia	(Tunisia)

DECISIONS AND RECOMMENDATIONS

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DECISIONS AND RECOMMENDATIONS

Agenda

The Executive Board adopted the agenda as proposed (Annex I).

24 March 1997

Appointment of the Rapporteur

In keeping with the established methods of work the Board appointed Mr. Abdeljelil Ben Ajmia (Tunisia) Rapporteur of the Second Regular Session of 1997.

24 March 1997

1997/EB.2/1 **WFP support to countries in establishing and managing national food assistance programmes**

The Board endorsed the document (WFP/EB.2./97/3-A) and agreed with the proposed measures to carry out WFP's mandate of providing support to national food assistance programmes.

The Board noted the need for WFP to adopt a careful, demand-driven approach, taking into account the specific circumstances of individual countries.

24 March 1997

1997/EB.2/2 **Report to the United Nations Economic and Social Council (ECOSOC) on the follow-up to its resolution 1995/56 - Strengthening of the coordination of emergency and humanitarian assistance of the United Nations**

The Board took note of the report (WFP/EB.2/97/3-B) containing information on the follow-up to its decision relating to ECOSOC resolution 1995/56, taken at the Third Regular Session of 1996 (1996/EB.3/4). The Board supported the overall recommendations on coordination and requested the Secretariat to transmit them to ECOSOC through the Secretariat of the United Nations Department of Humanitarian Affairs (DHA).

24 March 1997

1997/EB.2/3 **Progress report on the Revision of the Memorandum of Understanding (MOU) with UNHCR**

The Board took note of the signature of the revised Memorandum of Understanding (MOU) (WFP/EB.2/97/3-C/Add.1).

24 March 1997

1997/EB.2/4 **Progress report on WFP's Commitments to Women**

The Board endorsed the strategies proposed in the document (WFP/EB.2/97/3-D and encouraged the Secretariat to continue its efforts to meet WFP's Commitments to Women and the relevant commitments of the World Food Summit.

24 March 1997

1997/EB.2/5 **Report of the Open-ended Working Group on the Revision of WFP's General and Financial Regulations**

The Board considered the report of the Open-ended Working Group on the Revision of WFP's General and Financial Regulations (WFP/EB.2/97/4), the proposed WFP General Regulations and Rules (WFP/EB.2/97/4/Add.1), and another report of the Working Group containing further recommendations (WFP/EB.2/97/4/Add.2).

After taking a decision on various issues referred to it by the Working Group, the Board decided by consensus:

a) to request the United Nations Economic and Social Council and the FAO Council to endorse and recommend for approval to the General Assembly and the FAO Conference the proposed General Regulations contained in Annex II to this document;

b) to approve provisionally the proposed General Rules subject to the final approval of the proposed General Regulations by both the General Assembly of the United Nations and the FAO Conference. The General Rules could be applied provisionally from that date and confirmed by the Board at its first session thereafter.

25 March 1997

1997/EB.2/6 **Evaluation reports**

a) General discussion

The Board recommended that evaluation reports continue to be presented before operational documents.

b) Thematic evaluation on forestry projects in India - food aid and tribal people

The Board took note of the thematic evaluation summary report (WFP/EB.2/97/5/Add.1) on five of the WFP-supported projects that deliver assistance to tribal and scheduled caste people in the forest areas of India: India 2683 - Socio-economic development through forestry activities in Bihar; India 2685 - Socio-economic development through forestry activities in Orissa; India 2751 - Watershed development and afforestation in Uttar Pradesh; India 2773 (Exp.1) - Employment through forestry activities and tribal development in Rajasthan; and India 3227 - Rehabilitation of degraded forests and afforestation in Madhya Pradesh. It urged the Secretariat and the Government of India to incorporate the recommendations of the evaluations into future activities of this kind. The Board recommended that greater attention be given to improved targeting and needs assessment, monitoring - in particular of benefits and benefit sharing - beneficiary participation, and to alternative income-generating activities.

c) Ex-post evaluation of the impact and sustainability of selected WFP-assisted projects in China

The Board took note of the summary evaluation report (WFP/EB.2/97/5/Add.2) of the four selected projects: China 2639 - Xingpuzichuang irrigation project, Jingyuan County; China 2697 - Irrigation in three counties; China 2744 - Improved land use of the Loess Plateau, Mizhi County, Shaanxi Province; and China 3146 - Improvement of low-yielding lands, Anshun Prefecture, Guizhou Province. The Secretariat acknowledged the methodological difficulties involved in distinguishing between the effects induced by the projects and those arising from the generally expanding economy of China. The Secretariat agreed to incorporate an assessment of environmental sustainability into future evaluations of agricultural productivity projects.

d) Thematic evaluation - Case study on WFP phasing-out experience: Brazil

The Board took note of the thematic evaluation report (WFP/EB.2/97/5/Add.3) on project Brazil 2732 (Exp.1) - Feeding of pre-school and primary schoolchildren in depressed areas, and urged the Secretariat to integrate the recommendations of the evaluation into its future work with school feeding programmes and activities. The Board endorsed the recommendation that phase-out plans and corresponnding technical assistance should be incorporated into the original design of school feeding programmes. It recommended that the Secretariat integrate the findings of the evaluation into the ongoing formulation of WFP's strategy on school feeding.

e) Evaluation of WFP-assisted emergency relief operations in the Caucasus, including the CLAU operation

The Board took note of the summary evaluation report (WFP/EB.2/97/5/Add.4) in WFP-assisted emergency relief operations in the Caucasus (Georgia, Azerbaijan and Armenia), including the operation Caucasus Logistics Advisory Unit (CLAU), and acknowledged the positive findings. While recognizing the important role played by WFP, the Board stressed that the Secretariat should become involved in logistical exercises only in special food-assistance-related circumstances.

25 March 1997

1997/EB.2/7 **Country Strategy Outline - Senegal**

The Board welcomed the CSO for Senegal (WFP/EB.2/97/6 Add.1), and noted with satisfaction the WFP strategy proposed therein. The Board pointed out that concrete measures to increase community participation, especially of women, should be clearly defined. It recommended that the synergy between WFP assistance and support from United Nations multilateral and bilateral agencies (particularly the World Bank and FAO), be enhanced. The Board took note of the support given by the Government to the strategy proposed by WFP, and of the Senegalese authorities' firm intention to ensure community participation. The Board recommended that, in formulating a Country Programme, the Secretariat take into account the comments and suggestions made by representatives.

25 March 1997

1997/EB.2/8 **Country Strategy Outline - Zambia**

The Board welcomed the CSO for Zambia (WFP/EB.2/97/6/Add.2) and recommended that, in formulating a Contry Programme, the Secretariat take into account the comments and suggestions made by representatives.

26 March 1997

1997/EB.2/9 **Development project for Executive Board approval - China 5717**

The Board approved project China 5717 - Integrated agricultural development in Haidong Prefecture, Qinghai Province (WFP/EB.2/97/7-A/Add.2). It recommended that WFP keep under review the availability of resources.

25 March 1997

1997/EB.2/10 **Development project for Executive Board approval - Sudan 531 (Exp.3)**

The Board approved project Sudan 531 (Exp.3) - Assistance to primary school students (WFP/EB.2/97/7-A/Add.1).

26 March 1997

1997/EB.2/11 **Budget increase to a project approved previously, for Executive Board approval - Ethiopia 4929**

The Board approved the proposed budget increase to project Ethiopia 4929 - Improving education through school feeding (WFP/EB.2/97/7-B/Add.1).

25 March 1997

1997/EB.2/12 **Budget increase to a project approved previously, for Executive Board approval - Morocco 2288 (Exp.4)**

The Board approved the budget increase to project Morocco 2288 (Exp.4) - School feeding in rural primary schools - second tranche: enrolment of rural girls (WFP/EB.2/97/7-B/Add.2). The Board received the assurance that Expansion 4 will be the final phase.

26 March 1997

1997/EB.2/13 **Protracted refugee and displaced person project (PRO) for Executive Board approval - Kenya 4961 (Exp.3)**

The Board approved project Kenya 4961 (Exp.3) - Food assistance for Somali and Sudanese refugees (WFP/EB.2/97/8/Add.1).

26 March 1997

1997/EB.2/14 **Protracted refugee and displaced person project (PRO) for Executive Board approval - Mali Regional 5804**

The Board approved project Mali Regional 5804 - Food aid for Malian refugees, returnees and conflict-affected persons (WFP/EB.2/97/8/Add.3).

26 March 1997

1997/EB.2/15 **Protracted refugee and displaced person project (PRO) for Executive Board approval - Sierra Leone 5802**

The Board approved project Sierra Leone 5802 - Targeted food assistance and support to resettlement of internally displaced persons in Sierra Leone and of returning Sierra Leonian refugees (WFP/EB.2/97/8/Add.2).

26 March 1997

1997/EB.2/16 **Progress reports on approved projects**

Welcoming the progress report on PRO Nepal 5324 (Exp.1) - Food assistance to Bhutanese refugees in Nepal, the Board recommended that:

a) The findings and recommendations of the joint WFP/UNHCR assessment mission, scheduled for April/May 1997, be reflected in the project document for Nepal 5324 (Exp.2), to be presented to the Board at its Third Regular Session of 1997.

b) The continuation of the bilateral dialogue between the Governments of Nepal and Bhutan be encouraged, so as to ensure a durable solution to the problem of refugees.

25 March 1997

1997/EB.2/17 **Summary of the work of the First Regular Session of 1997 of the Executive Board**

The Board endorsed the Summary of the Work of the First Regular Session (WFP/EB.1/97/13) and agreed to the inclusion of the following initial sentence in paragraph 6: "Some members of the Board expressed their concern on the delayed submission of the Cost Measurement Study, which impaired their preparation of the agenda item. They welcomed the Secretariat's assistance to prevent such situation in the future."

26 March 1997

1997/EB.2/18 **Other business**

The Chairman of the Open-ended Working Group appraised the Board of the procedure to be followed for the final approval of the Financial Regulations by the Board at its Third Regular Session, from 28 to 30 October 1997.

26 March 1997

ANNEX I

AGENDA

1. *Adoption of the agenda*
2. *Appointment of the Rapporteur*
3. *Policy issues*
   a) WFP support to countries in establishing and managing national food assistance programmes
   b) Report to the United Nations Economic and Social Council (ECOSOC) on the follow-up to its resolution 1995/56
   c) Progress report on the revision of the Memorandum of Understanding with UNHCR
   d) Progress report on the implementation of WFP's commitment to women
4. *Governance matters: Report of the Open-Ended Working Group on the Revision of WFP's General and Financial Regulations*
5. *Evaluation Reports*
6. *Country Strategy Outlines*
7. *Development projects*
   a) Development projects for Executive Board approval
   b) Budget increases for projects approved previously, for Executive Board approval
8. *Protracted refugee and displaced person projects for Executive Board approval*
9. *Reports submitted by the Executive Director*

   Progress reports on approved projects
10. *Summary of the work of the First Regular Session of 1997 of the Executive Board*
11. *Other business*
12. *Verification of the adopted decisions and recommendations*

برنامج الأغذية العالمي
Programme Alimentaire Mondial
World Food Programme
Programa Mundial de Alimentos

Executive Board
Resumed Second Regular Session

Rome, 26 and 29 May 1997

DECISIONS AND RECOMMENDATIONS OF THE RESUMED SECOND REGULAR SESSION OF THE EXECUTIVE BOARD, 1997

Executive Board Bureau

President:	**Mr. Louis Dominici**	(France)
Vice-President:	**Mr. Atul Sinha**	(India)
Member:	**Ms. María Eulalia Jiménez**	(El Salvador)
Member:	**Ms. Mariann Kovács**	(Hungary)
Member:	**Mr. Melainine Moctar Neche**	(Mauritania)
Rapporteur:	**Mr. Abdeljelil Ben Ajmia**	(Tunisia)

DECISIONS AND RECOMMENDATIONS

Distribution: GENERAL
WFP/EB.2R/97/8
28 May 1997
ORIGINAL: ENGLISH

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DECISIONS AND RECOMMENDATIONS

Agenda

The Executive Board adopted the agenda as proposed (Annex I).

26 May 1997

1997/EB.2R/1 **Evaluation reports**

The Board took note of the three evaluation reports presented and endorsed the Secretariat's plan to integrate the recommendations and lessons learned into the future work of WFP. The Board confirmed that evaluation reports should be a part of the programme planning process. Evaluations should take place prior to the preparation of a country programme.

a) **Natural resource management projects in Pakistan**

The Board took note of the sectoral evaluation report on four projects: Pakistan 2451 (Exp.1) - Assistance to the Tarbela and Mangla watersheds; Pakistan 4003 - Rural development works in the North-East Area; Pakistan 4377 - Rural development in Balochistan; and Pakistan 4650 - Environmental rehabilitation in Malakand Division of North-West Frontier Province (WFP/EB.2R/97/2/Add.3), and endorsed the appropriateness of the gradual introduction of a participatory approach with an emphasis on the central role of women. The related need for new methods of data selection and collection was noted, as well as the need for further exploration of synergy effects by collaborating with other United Nations agencies, NGOs and donors.

b) **Use of food aid for the conservation and management of soil and water - WFP projects in Latin America**

The Board examined the thematic evaluation report on three projects in Latin America: Bolivia 3866 - Development of depressed rural areas; Peru 5162 - Ecological rehabilitation of Andean micro-watersheds; and Nicaragua 4571 - Socio-economic rehabilitation of war-affected population (WFP/EB.2R/97/2/Add.1), and supported the conclusion regarding the soundness of the micro-basin approach. The Board strongly endorsed the recommendation that more effort should be made to improve cooperation with FAO and IFAD, and that the positive role of food aid should be more clearly justified.

c) Summary evaluation report on project Ethiopia 2488 (Exp.3) - Rehabilitation and development of rural lands and infrastructure

The Board considered the report on project Ethiopia 2488 (Exp.3) - Rehabilitation and development of rural lands and infrastructure (WFP/EB.2R/97/2/Add.2). It endorsed the conclusion that the project is making a useful contribution in assisting rural communities to implement land conservation and reclamation activities in the densely populated highland areas of Ethiopia, and that participants, including women, are being empowered through the implementation of the project. The Board urged the Secretariat to ensure that lessons learned from this evaluation, in particular in the area of technical improvements, are incorporated in future activities, to pay due attention to cost-efficiency and the global food situation in the country, to exploit opportunities for the local purchase of commodities, and to seek partnerships with donors and other United Nations agencies.

26 May 1997

1997/EB.2R/2 **Country Strategy Outline - Angola**

The Board took note of the Country Strategy Outline (CSO) for Angola (WFP/EB.2R/97/3/Add.1), and recommended that WFP:

- continue monitoring closely developments affecting the overall socio-economic situation—especially agricultural production—and adapt WFP interventions accordingly;
- maintain, together with the Government, a high level of coordination, within an integrated approach, with other United Nations agencies, donors and humanitarian agencies; and
- encourage the Government to assume greater responsibilities for the rehabilitation of physical and social infrastructure.

26 May 1997

1997/EB.2R/3 **Country Strategy Outlines - El Salvador, Guatemala, Honduras and Nicaragua**

The Board took note of the Country Strategy Outlines submitted for El Salvador, Guatemala, Honduras and Nicaragua (WFP/EB.2R/97/3/Add.2 to 5). It concluded that when formulating country programmes for these countries WFP should take into consideration that the programmes would have to be in line with the expected availability of resources. The Board confirmed that WFP had to focus on the most vulnerable target groups. WFP should develop and apply indicators in order to assess project impact. The Board requested the governments of the four countries to make efforts to guarantee the long-term sustainability of WFP activities by increasing their commitment to the projects and allocating adequate counterpart resources.

26 May 1997

1997/EB.2R/4 **Report on post-delivery losses (October 1995 - September 1996)**

The Board took note of the Report on post-delivery losses for the period October 1995 - September 1996 (WFP/EB.2R/97/4).

26 May 1997

1997/EB.2R/5 **Progress report on WFP's development portfolio**

The Board took note of the Progress report on WFP's development portfolio for 1996 (WFP/EB.2R/97/5).

26 May 1997

1997/EB.2R/6 **Summary of the work of the Second Regular Session of 1997**

The Board endorsed the summary of the work of the Second Regular Session of 1997 (WFP/EB.2/97/Summary).

26 May 1997

ANNEX I

AGENDA

1. *Adoption of the agenda*
2. *Evaluation reports*
   - Natural resource management projects in Pakistan

     Pakistan 2451 (Exp.1) - Assistance to the Tarbela and Mangla watersheds;

     Pakistan 4003 - Rural development works in the North-East Area;

     Pakistan 4377 - Rural development in Balochistan; and

     Pakistan 4659 - Environmental rehabilitation in Malakand Division of North-West Frontier Province.
   - Use of food aid for the conservation and management of soil and water - WFP projects in Latin America

     Bolivia 3866 - Development of depressed rural areas;

     Peru 5162 - Ecological rehabilitation of Andean micro-watersheds; and

     Nicaragua 4571 - Socio-economic rehabilitation of war-affected population.
   - Rehabilitation and development of rural lands and infrastructure - Ethiopia 2488 (Exp.3)
3. *Country Strategy Outlines*

   Angola

   El Salvador

   Guatemala

   Honduras

   Nicaragua
4. ***Report on post-delivery losses (October 1995 - September 1996).***
5. ***Progress report on WFP's development portfolio***
6. ***Summary of the work of the Second Regular Session of 1997***
7. ***Other business***
8. ***Verification of the adopted decisions and recommendations***

ANNEX II

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2	Evaluation reports (covering note)	WFP/EB.2R/97/2
	- Use of food aid for soil and water management and conservation: WFP projects in Latin America	WFP/EB.2R/97/2/Add.1
	- Rehabilitation and development of rural lands and infrastructure - Ethiopia 2488 (Exp.3)	WFP/EB.2R/97/2/Add.2
	- Summary evaluation report on sectoral evaluation for natural resource management in Pakistan	WFP/EB.2R/97/2/Add.3
3	Country strategy outlines (covering note)	WFP/EB.2R/97/3
	- CSO Angola	WFP/EB.2R/97/3/Add.1
	- CSO El Salvador	WFP/EB.2R/97/3/Add.2
	- CSO Guatemala	WFP/EB.2R/97/3/Add.3
	- CSO Honduras	WFP/EB.2R/97/3/Add.4+ Corr.1 (English only) + Corr.2
	- CSO Nicaragua	WFP/EB.2R/97/3/Add.5+ Corr.1 (English only)
4	Report on post-delivery losses for the period 1 October 1995 - 30 September 1996	WFP/EB.2R/97/4
5	Annual progress report on WFP's development portfolio	WFP/EB.2R/97/5
6	Summary of the work of the Second Regular Session of 1997 of the Executive Board	WFP/EB.2/97/Summary
8	Decisions and recommendations of the Resumed Second Regular Session of 1997 of the Executive Board	WFP/EB.2R/97/8

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	Information for participants	WFP/EB.2R/97/INF/1 WFP/EB.A/97/INF/1
	Revised list of documents	WFP/EB.2R/97/INF/2/Rev.1
	Provisional timetable	WFP/EB.2R/97/INF/3
	Offices and telephone numbers	WFP/EB.2R/97/INF/4
	Provisional list of participants	WFP/EB.2R/97/INF/5
	Country Strategy Outlines and Country Programmes	WFP/EB.2R/97/INF/6
	Update on outstanding balance of commitments for ongoing development activities	WFP/EB.2R/97/INF/7
	Least developed and low-income food-deficit countries	WFP/EB.2R/97/INF/8

ANNEX III

LIST OF PARTICIPANTS

Members of the Executive Board

Algeria:	Ms. H. Yahia-Cherif
Angola:	Ms. T. Rocha; Mr. K.K. Mateva; Mr. F.G. de Noblega Cristovaõ
Bangladesh:	H.E. M. Zamir; Mr. C.M. Mohsin; Mr. M. Mejbahuddin
Belgium:	H.E. R. De Clercq; Mr. G. Mombaerts; Mr. J.M. Deheyn
Brazil:	Mr. F.J. Marroni De Abreu
Burundi:	H.E. J.B. Mbonyingingo; Mr F. Nyabenda
Canada:	Mr. M.G. Pilote; Ms. G. Saint-Cyr
China:	H.E. T. Zhengping; Mr. Q. Sixi; Mr. Z. Zhongjun; Mr. X. Yong
Cuba:	H.E. J. Nuiry Sánchez
Denmark:	Mr. L.-H. Worsøe
El Salvador:	Ms. N.C. Ramirez; Ms. M.E. Jiménez; Mr. E. Vides
Ethiopia:	Mr. R. Gebrehiwot
France:	H.E. L. Dominici; Mr. J.-L. Rysto; Mr. A. Schmitt
Germany:	H.E. G. Massmann; Mr. G. Bonnet; Mr. K.G. Dilg
Haiti:	Ms. S. Percy
Hungary:	Ms. M. Kovács
India:	Mr. A. Sinha
Indonesia:	Mr. I.N. Ardha
Islamic Republic of Iran	Mr. M. Ebrahimi
Italy:	H.E. L. Fontana-Giusti; Mr. R. Palmieri; Mr. F. Ginocchio; Mr. D. Sorrenti
Japan:	Mr. H. Fuchikawa; Mr. Y. Endo
Jordan:	H.E. S. Masarweh; Mr. A. Arabiat
Mauritania:	H.E. M.O. Moctar Neche; Mr. O.S.A. Houssein
Mexico:	Ms. C. Jaber De Blancarte
Netherlands:	Mr. A.P. Remmelzwaal; Mr. E.J.N. Brouwers; Ms. H. van Gulik
Norway:	Ms. T. Kongsvik; Mr. A. Danevad
Paraguay:	Mr. R.R. Inchausti Valdez
Senegal:	Mr. A. Diouf
Slovakia:	Mr. L. Micek
Switzerland:	Mr. H.-F. Morand; Mr. F.N. Thévenaz; Mr. I.N. Marincek
Tunisia:	H.E. S. Hamdi

United Kingdom:	Mr. D. Sands Smith; Mr. A. Beattie; Mr. I. Symons
United States of America:	Mr. L.M. Rogers; Ms. L. Tracy; Mr. P.B. Humphrey; Mr. T. Lavelle; Mr. D. Sheldon

Observer States

Afghanistan:	Mr. M.N. Moslemyar
Australia:	Ms. C. Walker
Austria:	Mr. E. Zimmerl
Democratic People's Republic of Korea:	Mr. S.C. Yun
Eritrea:	Mr. Y. Tensue
Permanent Observer of the Holy See:	Mr. G. Tedesco; Mr. L. Bernardi
Honduras:	Mr. M. Borjas
Kazakstan:	Mr. B. Sadykov
Lesotho:	Ms M. Ranooe
Moroceo:	H.E. A. Afailal; Mr. A. Arifi
Panama:	Mr. H. Maltez
Peru:	Mr. P. Paredes Portella
Romania:	Mr. G. Apostoiu
Sudan:	Mr. M.S.M. Ali Harbi
Sweden:	Ms. B. Karlström Dorph
Turkey:	H.E. E.K. Akay; Mr. A.N. Koru

Other observers

Associate Member of FAO

EC:	H.E. G.P. Papa; Mr. D. Taylor

United Nations, specialized agencies and its organizations

FAO:	Mr. M. Smart; Mr. G. Landart; Mr. M. Bamba; Ms. G. Coullet
ILO:	Mr. W. Schiefelbusch
WHO:	Ms. M.Mokbel Genequand
IFAD:	Mr. I. Babaa
UNHCR:	Mr. J. Upadhyay

Observers from non-governmental organizations

Lutheran World Federation: Mr. L. Degefa

برنامج الأغذية العالمي
Programme Alimentaire Mondial
World Food Programme
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Executive Board
Annual Session

Rome, 27 - 29 May 1997

DECISIONS AND RECOMMENDATIONS OF THE ANNUAL SESSION OF THE EXECUTIVE BOARD, 1997

Executive Board Bureau

President:	Mr. Louis Dominici	(France)
Vice-President:	Mr. Atul Sinha	(India)
Member:	Ms. Maria Eulalia Jiménez	(El Salvador)
Member:	Ms. Mariann Kovács	(Hungary)
Member:	Mr. Melainine Moctar Neche	(Mauritania)
Rapporteur:	Mr. Mehdi Ebrahimi	(Islamic Republic of Iran)

DECISIONS AND RECOMMENDATIONS

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5 June 1997
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DECISIONS AND RECOMMENDATIONS

Agenda

The Executive Board adopted the agenda, after agreeing to postpone the item on the Summary of the work of the Resumed Regular Session of 1997 for discussion at the Third Regular Session of 1997 (Annex I).

27 May 1997

Appointment of the Rapporteur

In keeping with the established methods of work, the Board appointed Mr. Mehdi Ebrahimi (Islamic Republic of Iran) Rapporteur of the Annual Session of 1997.

27 May 1997

1997/EB.A/1 **Annual report of the Executive Director**

The Board approved the annual report of the Executive Director for 1996 (WFP/EB.A/97/3-A/Add.1) and recommended that future annual reports incorporate the suggestions made in the course of the Board's discussions.

The Board noted the need to have a debate on the issue of increased directing of resources eroding the multilateral nature of the Programme. The Executive Director recalled the decision taken by the CFA at its Fortieth Session to review the implementation of the Resource and Long-term Financing Policies after two years, i.e., at the Annual Session to be held in April - May 1998.

27 May 1997

1997/EB.A/2 **Annual report on WFP emergency relief activities in 1996**

The Executive Board took note of the Report on WFP emergency relief activities in 1996 (WFP/EB.A/97/3-B).

28 May 1997

1997/EB.A/3 **Annual report of the Executive Board to ECOSOC and the FAO Council on its activities in 1996 and on follow-up to the implementation of relevant General Assembly and ECOSOC resolutions and decisions**

The Board approved the Annual Report to ECOSOC and the FAO Council on its activities in 1996, and on the follow-up to the implementation of relevant General Assembly and ECOSOC resolutions and decisions (WFP/EB.A/97/3-C). It recommended that the report be forwarded to ECOSOC and the FAO Council with the following additions:

- reference to the development by WFP of an Internet Web site;
- information on WFP's follow-up to the Copenhagen Social Summit; and
- additional information concerning WFP's efforts to contribute to the strengthening of the Resident Coordinator System.

28 May 1997

1997/EB.A/4 **Strategic and financial plan (1998-2001)**

The Board endorsed the general orientation of the Strategic and Financial Plan, 1998-2001 (WFP/EB.A/97/4-A). It approved the preparation of a consolidated budget of approximately 2.6 billion dollars, including appropriate Programme Support and Administrative (PSA) costs, for the period 1998-99, taking into account the issues discussed, as reflected in the Summary of the work of the Executive Board.

28 May 1997

1997/EB.A/5 **Budgetary performance report for 1996**

The Board took note of the Budgetary performance report for 1996 (WFP/EB.A/97/4-B) and found it useful. It requested that future reports incorporate the suggestions contained in the comments of the FAO Finance Committee and the ACABQ. The Board recommended the following:

- Future annual reports could be improved by including information on past performance showing expenditure and income trends, using consistent terminology and providing more supportive data that would answer many of the questions raised.
- A full budgetary performance report should be prepared in future for all activities of WFP every two years. This report should include detailed explanations on the PSA funding and expenditures in a format that would permit the Board to assess how the original proposals were implemented and the reasons for deviations from the original estimates, and explanations on shortcomings or slips during the implementation phase of the operations.
- The Board requested the Executive Director to present a paper on the use of interest income at its Third Regular Session of 1997.

The Board reaffirmed the need for WFP to pursue full implementation by all donors of the principle of full recovery of indirect support cost, in accordance with the decision of the Fortieth Session of the CFA on Resource and Long-term Financing Policies.

28 May 1997

1997/EB.A/6 **Pledging target (1999-2000)**

The Board endorsed the Executive Director's proposal for a pledging target for 1999-2000 (WFP/EB.A/97/4-C) relating to development programmes and amounting to one billion United States dollars (2.1 million tons). It decided to recommend such a target to the FAO Council and ECOSOC for endorsement and subsequent presentation to the United Nations General Assembly and the FAO Conference for approval.

28 May 1997

1997/EB.A/7 **Funding and replenishment of the Operational Reserve**

The Board approved the summary made in paragraphs 15 to 17 of the document on Funding and replenishment of the Operational Reserve (WFP/EB.A/97/4-D). It recommended the following changes:

a) in paragraph 16 i): delete "(including directed multilateral operations)";

b) in paragraph 17: replace "replenished" by "reimbursed".

28 May 1997

1997/EB.A/8 **Funding of WFP's after-service medical liabilities**

The Board agreed that WFP needs to recognize its after-service medical liabilities in financial statements and should develop a detailed plan for the amortization of these liabilities. The Board indicated that more information will be needed before it can make a final decision. It asked that this information be provided by early September so that it can fully review the options before the Third Regular Session in October 1997.

28 May 1997

1997/EB.A/9 **Progress report on the implementation of the External Auditor's recommendations, 1992-93 and 1994-95**

The Board took note of the Progress report on the implementation of the External Auditor's recommendations, 1992-93 and 1994-95 (WFP/EB.A/97/4-F), and of the fact that the report had been sent to the ACABQ and the FAO Finance Committee for their comments. It commended the Secretariat for the clarity of the new presentation and the progress made.

28 May 1997

1997/EB.A/10 **Policies on the use of WFP food aid in relief an development activities: Monetization**

The Board had before it document WFP/EB.A/97/5-A - "Policies on the use of WFP food aid in relief and development activities: Monetization" and decided that:

a) Country Strategy Outlines should demonstrate the analytical rationale for monetization and its operational modalities in all cases where monetization is likely to feature in a Country Programme.

b) WFP will not undertake projects involving full open-market monetization to fund activities that are not related to direct food assistance, and where the generation of funds is the primary objective.

c) In accordance with the Resource and Long-term Financing Policies, open-market monetization to cover support costs of a directly distributed WFP food intervention should, normally, no longer be necessary. However, where some donors do not have the flexibility to provide sufficient or timely cash resources for this purpose, and in the absence of any alternative financing, some monetization may still need to be undertaken.

d) The open-market sale of food commodities to finance the purchase of locally produced food for direct distribution to beneficiaries should be managed in the same way as open-market sales for other purposes and must be demonstrably cost-effective. The initial commodity sale must not disrupt the normal markets of recipient countries.

e) WFP should continue to use closed-circuit monetization where it is considered the most appropriate modality, in line with past practice.

f) In emergency operations, WFP will consider monetization where it is clearly demonstrable that the monetization process itself has benefits over and above the income transfer to the beneficiaries and where the generation of funds is not the primary objective of commodity sales. Examples include:

   i) situations in which direct distribution is not feasible for reaons of security, risk of theft or prohibitive costs but national traders are able to move food into the target region using established trade routes and where monetization would act as a stabilizing force on markets and may help prevent large-scale displacement of disaster-affected people; and

   ii) where local monetization would promote a "return to normal" when used in a transitional way following the end of an emergency, and/or where relief food aid is in danger of causing dependency and inhibiting normal market mechanisms, but where severe food deficits still exist and commercial imports are limited.

g) WFP would monetize on behalf of donors as a bilateral service as long as the intervention is consistent with WFP's ongoing programmes and its Mission Statement, and does not distort local markets, cause import displacement or price disincentives, nor infringe FAO Principles on Surplus Disposal.

h) In all cases where projects that involve monetization are envisaged:

i) the cost-effectiveness implications of the monetization process should be made explicit through an *ex ante* analysis comparing the cost of procuring, transporting and selling food commodities with alternative methods of supporting the intervention;

ii) WFP should have sufficient prior knowledge of market conditions, actors and mechanisms to determine the likely impact of monetization and the most appropriate and cost-effective way of undertaking the process; and

iii) There should be no market displacement, production disincentive or risk of creating lasting dependency among beneficiaries.

28 May 1997

1997/EB.A/11 Reform and revitalization measures in the WFP

In approving document WFP/EB.A/97/5-B, "Reform and revitalization measures in the World Food Programme", the Board commended WFP for the extensive reforms and improvements that have been introduced, and urged that such efforts continue.

28 May 1997

1997/EB.A/12 Evaluation work plan for 1997-98

The Board considered that the proposed Evaluation Work Plan for 1997-98 (WFP/EB.A/97/6) was balanced between emergency and development, and endorsed its general thrust. It felt that increased attention should be paid to assessing WFP's performance in emergencies and the relief-rehabilitation continuum, as well as to measuring the impact and cost-effectiveness of WFP's interventions. It recommended that lessons learned be incorporated in future activities.

28 May 1997

1997/EB.A/13 Composition of WFP international staff - personnel statistics report as at 31 January 1997

The Board took note with satisfaction of the Personnel statistics report as at 31 January 1997 (WFP/EB.A/97/7), and requested that a brief and comprehensive analysis of the data, outlining major highlights, be provided in future reports.

28 May 1997

1997/EB.A/14 **Progress report on the status of the WFP Headquarter premises**

The Board took note of the verbal report of the Executive Director on the status of WFP's new Headquarters and the contents of the document: "Information Note on WFP Headquarters" (WFP/EB.A/97/INF/7).

The Board expressed appreciation to the Government of Italy for the positive steps taken to resolve the issue.

The Board reaffirmed that the final decision on the choice of the new location rests within the authority of the Executive Director.

28 May 1997

ANNEX I

AGENDA

1. ***Adoption of the agenda***
2. ***Appointment of the Rapporteur***
3. ***Annual reports***
   a) Annual report of the Executive Director
   b) Annual report on WFP emergency relief activities in 1996
   c) Annual report of the Executive Board to ECOSOC and the FAO Council on its activities in 1996, and on follow-up to the implementation of relevant General Assembly and ECOSOC resolutions and decisions
4. ***Resource and financial matters***
   a) Strategic and financial plan (1998-2001)
   b) Budgetary performance report for 1996
   c) Pledging target (1999-2000)
   d) Funding and replenishment of the Operational Reserve
   e) Funding of after-service medical liabilities
   f) Progress report on the implementation of the External Auditor's recommendations, 1992-93 and 1994-95
5. ***Policy issues***
   a) Policies on the use of WFP food aid in relief and development activities: Monetization
   b) Reform and revitalization measures in WFP
6. ***Evaluation work plan for 1997-98***
7. ***Administrative and managerial matters***

   Composition of WFP international staff - personnel statistics report as at 31 January 1997
8. ***Other business***
9. ***Verification of adopted decisions and recommendations***

ANNEX II

LIST OF DOCUMENTS

Agenda item	Title of documents	Document symbol
1	Provisional agenda	WFP/EB.A/97/1
	Annotated provisional agenda	WFP/EB.A/97/1/Add.1
3 a)	Annual report of the Executive Director: 1996 (covering note)	WFP/EB.A/97/3-A
	- Annual report of the Executive Director. Food security is about people	WFP/EB.A/97/3-A/Add.1+ Corr.1
3 b)	Report by the Executive Director on WFP emergency relief activities in 1996	WFP/EB.A/97/3-B
	- Supplement to the report by the Executive Director on WFP emergency relief activities in 1996	WFP/EB.A/97/3-B/Add.1
	- UN Consolidated Inter-Agency Humanatarian Assistance Appeals - Summary of Requirements and Contributions	WFP/EB.A/97/3-B/Add.2
3 c)	Annual report of the Executive Board to ECOSOC and the FAO Council on its activities in 1996, and on follow-up to the implementation of relevant General Assembly and ECOSOC resolutions and decisions	WFP/EB.A/97/3-C
4 a)	Strategic and financial plan, 1998-2001	WFP/EB.A/97/4-A + Corr.1
4 b)	Budgetary performance report for 1996	WFP/EB.A/97/4-B
4 c)	WFP pledging target for 1999-2000	WFP/EB.A/97/4-C
4 d)	Funding and replenishment of the operational reserve	WFP/EB.A/97/4-D
4 e)	Funding of WFP's after-service medical liabilities	WFP/EB.A/97/4-E
4 f)	Progress report on the implementation of the External Auditor's recommendations, 1992-93 and 1994-95	WFP/EB.A/97/4-F
	Report of the FAO Finance Committee	WFP/EBA/97/4-A,B,D,E,F/Add.1
	Report of the Advisory Committee on Administrative and Budgetary Questions (ACABQ)	WFP/EB.A/97/4-A,B,D,E,F/Add.2
5 a)	Policies on the use of WFP food aid in relief and development activities. Monetization	WFP/EB.A/97/5-A + Corr.1

Agenda Item	Title of documents	Document symbol
5 b)	Reform and revitalization measures in WFP	WFP/EB.A/97/5-B
6	Evaluation work plan for 1997-98	WFP/EB.A/97/6
7	Composition of WFP international professional staff - personnel statistics report as at 31 January 1997	WFP/EB.A/97/7 + Corr.1, + Corr.2
8	Summary of the work of the Resumed Second Regular Session of 1997	WFP/EB.2R/97/Summary
9	Decisions and recommendations of the Annual Session of 1997 of the Executive Board	WFP/EB.A/97/9
	Other documents	
	Information for participants	WFP/EB.2R/97/INF/1 WFP/EB.A/97/INF/1
	Revised Provisional list of documents	WFP/EB.A/97/INF/2/Rev.1
	Revised Provisional timetable	WFP/EB.A/97/INF/3/Rev.1
	Offices and telephone numbers	WFP/EB.A/97/INF/4
	Provisional list of participants	WFP/EB.A/97/INF/5
	Information Note on 1994-95 operational expenditures and indirect support costs	WFP/EB.A/97/INF/6
	Information Note on WFP Headquarters	WFP/EB.A/97/INF/7
	ACC statement on Universal access to basic communication and information services	WFP/EB.A/97/INF/8

ANNEX III

LIST OF PARTICIPANTS

Members of the Executive Board

Algeria:	H. E. M. Ghoualmi, Ms. H. Yahia-Cherif
Angola:	Ms. T. Rocha, Mr. K.K. Mateva, Mr. F.G. de Noblega Cristovaõ
Bangladesh:	H.E. Zamir; Mr. C.M. Mohsin; Mr. M. Mejbahuddin
Belgium:	H.E. R. De Clercq; Mr. G. Mombaerts; Mr. J.M. Deheyn
Brazil:	Mr. F.J. Marroni De Abreu
Burundi:	S.E. J.B. Mbonyingingo; Mr. F. Nyabenda
Canada:	Mr. E. Loevinsohn; Mr. M.G. Pilote; Ms. G. Saint-Cyr
China:	H.E. T. Zhengping; Mr. L. Zhengdong, Mr. Q. Sixi; Mr. Z. Zhongjun; Mr. X. Yong
Cuba:	H.E. J. Nuiry Sánchez
Denmark:	Ms. K. N. Rasmussen; Mr. L.-H. Worsøe
El Salvador:	Ms. N.C. Ramirez; Ms. M.E. Jiménez
Ethiopia:	Mr. R. Gebrehiwot
France:	H.E. L. Dominici; Mr. J.-L. Rysto; Mr. S. Surun; Mr. A. Schmitt
Germany:	H.E. G. Massmann; Mr. G. Bonnet; Mr. K.G. Dilg
Haiti:	Ms. S. Percy
Hungary:	Ms. M. Kovács
India:	Mr. A. Sinha
Indonesia:	Mr. I.N. Ardhia
Iran, Islamic Republic of:	Mr. A. Hosseini; Mr. M. Ebrahimi; Mr. A. Rostami Tarsi; Mr. M.R. Rostami
Italy:	H.E. L. Fontana-Giusti; Mr. M.A. Leggeri; Mr. R. Palmieri; Mr. F. Ginocchio; Ms. L. De Clementi; Ms. L. Di Bello; Mr. L. Baroncelli
Japan:	Mr. H. Fuchikawa; Mr. T. Kikuchi; Mr. Y. Endo
Jordan:	H.E. S. Masarweh; Mr. A. Arabiat
Mauritania:	H.E. M.S.O. Merzoug; H.E. M.O. Moctar Neche; Mr. O.S.A. Houssein
Mexico:	Ms. C. Jaber De Blancarte
Netherlands:	H.E. J.B. Pieters, Mr. A.P. Remmelzwaal, Mr. E.J.N. Brouwers; Ms. H. van Gulik
Nigeria:	Mr. B. Ukpong; Mr. P. Okoh
Norway:	Ms. T. Kongsvik; Mr. I. Nordang, Mr. A. Danevad

Paraguay:	Mr. R.R. Inchausti Valdez
Senegal:	H.E. M. Balla Sy; Mr. A. Diouf
Slovakia:	Mr. L. Micek
Switzerland:	Mr. H.-F. Morand; Mr. F.N. Thévenaz; Mr. I.N. Marincek
Tunisia:	H.E. S. Hamdi
United Kingdom:	Mr. D. Sands Smith; Mr. A. Beattie; Mr. I. Symons
United States of America:	Mr. L.M. Rogers; Ms. M.T. Chambliss; Mr. T.A. Forbord; Ms. L. Tracy; Mr. P.B. Humphrey; Mr. T. Lavelle; Mr. D. Sheldon

Observer States

Afghanistan:	Mr. M.N. Moslemyar
Australia:	Ms. C. Walker
Austria:	Mr. E. Zimmerl
Bolivia:	Mr. A. Gonzales Quint
Burkina Faso:	H.E. B. Damiba
Cape Verde:	Mr. E. Silva
Chile:	Mr. H. Molina Reyes
Costa Rica:	Ms. Y. Gago
Côte d'Ivoire:	Ms. M. Ahoua-Mea
Cyprus:	Mr. C. Loizides
Democratic People's Republic of Korea:	Mr. S.C. Yun
Eritrea:	Mr. Y. Tensue
Finland:	Ms. P.-L. Kyöstilä
Greece:	Mr. D.A. Kyvetos
Guatemala:	Ms. R. Claverie De Sciolli
Observer of Holy See:	H.E. Mons. Aloia Wagner; Mr. V. Buonomo; Mr. L. Bernardi; Mr. G. Tedesco
Honduras:	Mr. M. Borjas
Iraq:	H.E. K. M. Hassan; Mr. K. J. Hadi
Ireland:	Mr. D. Beehan
Kazakstan:	Mr. B. Sadykov
Kenya:	Mr. P. K. Chepkwony; Mr. J. K. Boinnet
Lesotho:	Ms M. Ranooe
Madagascar:	Mr. R. Rabe; Mr. Monja
Malta:	H.E. F. Montanaro Mifsud
Morocco:	H.E. A. Afailal; Mr. A. Arifi

Panama:	Mr. H. Maltez
Peru:	Mr. P. Paredes Portella
Romania:	Mr. G. Apostoiu
Russian Federation:	Mr. V. Zvezdin; Mr. E. Kudryavtsev
Spain:	Mr. J. Piernavieja Niembro
Sudan:	Mr. M.S.M. Ali Harbi
Sweden:	Mr. M. Odevall; Mr. S. Berggren, Ms. B. Karlström Dorph
Thailand:	Mr. P. Korsieporn
The Former Yugoslav Republic of Macedonia:	Mr. R. Blazevski
Turkey:	H.E. E.K. Akay, Mr. A.N. Koru
Uganda:	Mr. W. A. Sakira
Viet Nam:	Mr. K. Ha Huy
Zimbabwe:	Mr. B. Mugobogobo

Other observers

Associate member of FAO

Commission of the European Communities:	H.E. G.P. Papa, Mr. D. Taylor; Ms. A. Uustalu

United Nations, specialized agencies and its organizations

UN:	Ms. K. Miranda-Saleme
FAO:	Mr. H.W. Hjort; Mr. M. Smart; Ms. B. Huddleston; Mr. M. Bamba, Mr. N.M. Hla
ILO:	Mr. W. Schiefelbusch
UNESCO:	Mr. D. Berstecher
WHO:	Ms. M. Mokbel Genequand
IFAD:	Mr. I. Babaa
UNICEF:	Ms. K. Madi
UNDP and UNFPA:	Mr. E. Bonev
UNHCR	Mr. F. Karim, Mr. J. Upadhyay

Observers from intergovernmental organizations

International Committee of the Red Cross:	Mr. M. Studer

Observers from non-governmental organizations

Caritas Internationalis:	Ms. P. Wohlrab; Mr. E. Hartmans; Mr. K. Zelenka
International Federation of Agricultural Producers:	Ms. G. Pelá
Lutheran World Federation:	Mr. L. Degefa

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